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BOARD & MANAGEMENT

Board of Directors



Chairman Ahmad Othman AlMujalham



Vice Chairman Alexander Katon



Director and CEOAndrew Paul Frain



DirectorGhazi
Abdulrahman
AlSanie

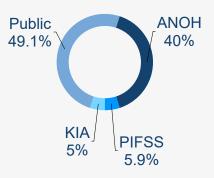


Director Laurent Furedi



Director Eyad Ali AlFalah

Ownership Structure



ANOH: Azour North One Holding Company is a private entity owned by a consortium comprising ENGIE, Sumitomo Corporation, and Kuwait's A.H. Al Sagar & Brothers

KIA: Kuwait Investment Authority is the State of Kuwait's Sovereign Wealth Fund.

PIFSS: The Public Institution for Social Security is Kuwait's staterun pension fund.

Public: 50% of the Company's shares were offered to the Kuwaiti citizens in a public offering that took place in October and November of 2019.

Management Team



Director and CEOAndrew Paul Frain



CFO Bobby Agha



CTO Naveen Chandra Jha

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AGENDA



- Q3 2022 Highlights
- Key Events
- Questions and Answers

Q3 2022 HIGHLIGHTS



KWD MILLIONS

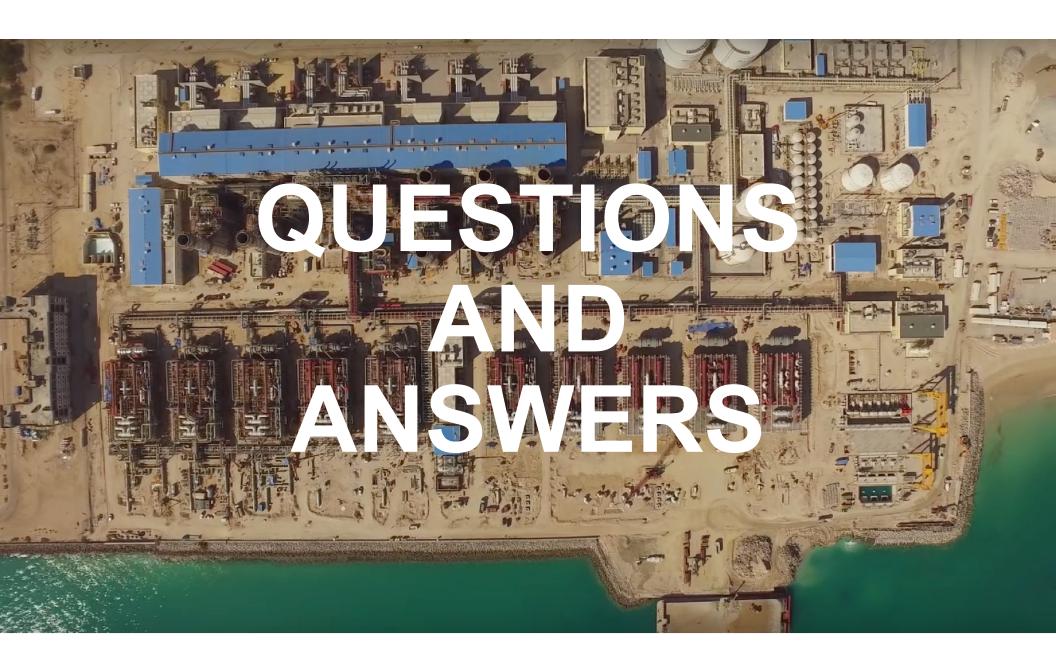
	3Q22	3Q21	% Diff	YTD22	YTD21	% Diff
Revenue	12.7	13.0	-2.3%	38.4	37.5	+2.4%
Operating Costs	4.5	3.7	+21.6%	12.3	11.0	+11.8%
Gross Profit	8.2	9.3	-11.8%	26.1	26.5	-1.5%
EBITDA	7.4	8.6	-14.0%	23.9	24.6	-2.8%
Net Profit	2.8	3.8	-26.1%	10.1	10.2	-1.0%

- Revenue was in line with management expectations for Q3 and YTD, and YTD was higher mainly due to higher availability and efficiency on fuel
- Operating costs were higher for Q3 and YTD due to contractual indexation adjustment
- Gross profit for Q3 was lower due to lower revenue and higher operating cost, and YTD was lower mainly due to higher operating costs
- EBITDA was lower for Q3 and YTD mainly due to higher operating costs
- Net profit was lower in Q3 and YTD, mainly due to higher operating costs
- Net profit margin decreased in Q3 and YTD, as a result of higher operating cost

KEY EVENTS



- The Company continues to maintain a close working relationship with the MEW and invoices continue to be settled within a reasonable timeframe
- The Board has approved an interim cash dividend of 6 fils per share







Investor Relations Contact:

Ali Abdulsalam

Compliance Officer and Investor Relations Manager
IR@aznoula.com

aznoula.com